

THE PROBLEM MOST ORGANIZATIONS MISDIAGNOSE

When coordination fails across organizational boundaries, the instinct is to mandate organizational integration: a shared platform, a unified dashboard, a single system of record. This response makes the problem worse in environments where there is no authority to compel compliance. Federation and integration are not interchangeable. They solve different problems, and choosing the wrong one is expensive.

THE FRAMEWORK

Interface Stewardship is a practitioner doctrine for leaders who must coordinate action without the authority to compel it. It addresses three failure modes that organizational integration cannot fix: governance theatre, decision latency, and interface drift.

The doctrine is derived from twenty years of operational experience across disaster response, national critical infrastructure, and civil-military coalition environments.

WHO THIS IS FOR

Program managers, technical leads, policy architects, and senior practitioners who operate at the coordination boundary between autonomous organizations.

WHAT I DELIVER

● Half-Day Workshop

Participants leave with a diagnostic framework for identifying whether they have an integration problem or a federation problem, and what to do about each.

● Keynote

A 45-minute reframe of why coordination keeps failing across sovereign boundaries, and what architecture actually survives contact with reality.

● Advisory Session

Working a specific coordination problem against the doctrine, with structured diagnosis and actionable recommendations.

OPERATIONAL BACKGROUND

■ iCAV / GII / OneView

Federated geospatial infrastructure serving 296,000 users across 22 DHS components. Sustained over 18 years.

■ Disaster Response

Forward deployed, Hurricane Katrina. Author, Hurricane Katrina: A Journey of Hope (2006).

■ Civil-Military Coordination

Coalition planning deployments, Moldova and Ukraine. NATO-adjacent interoperability environments.

■ Doctrine Library

24-volume practitioner doctrine on federation architecture and interface stewardship. anthonyveltri.com/global-library